

# **UNIQA Group Austria**

Highlights First Nine Months 2006

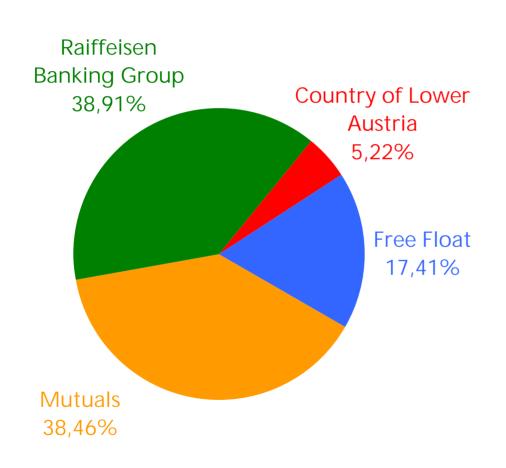
Hannes Bogner, CFO

Roadshow Geneva, Frankfurt December 5 & 6, 2006





# Shareholder Structure UNIQA Versicherungen AG



- n 2 core shareholders remaining from formation of the UNIQA Group in 1999
- n 2005: over 8.8 mill. shares of treasury stock sold to the market
- n Thus increasing free float from 10% to over 17%



# **UNIQA Strengths & Opportunities**

- n International diversified portfolio active not only in Central and Eastern Europe but also in Western Central Europe's niches
- n Multi-channel distribution network
- n Preferred partnership with Raiffeisen to use the strong presence of the Raiffeisen banking network in CEE for further growth
- n EBRD as business partner in CEE
- n Strong brands (UNIQA, Raiffeisen) winner of the Reader's Digest >Most Trusted Brand< award in 2006, 2005, 2004, 2003



# **UNIQA Group Premiums**



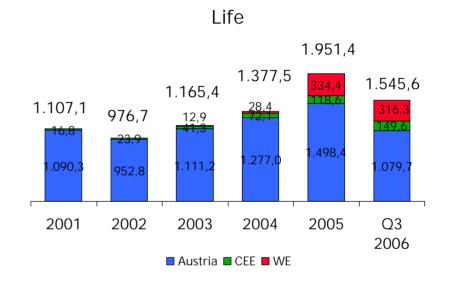
- n CAGR: +15,7% p.a.
- n 1-9/2006 (compared to 1-9/2005)
  - n Total growth: +8.3%, mainly driven by booming international business
  - n CEE: +30% n WF: +22%
  - n CEE share: 12.3%
  - n WE share: 19.5%

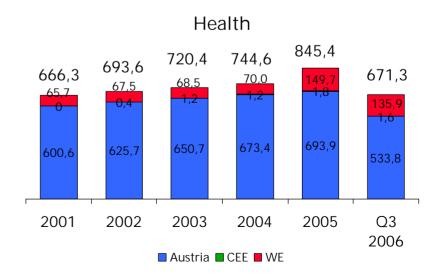
- P&C
- 1.933,6 1.655,6 1.589,0 1.247,1 1.016,9 361,8 68,8 871,2 60,5 42,9 .126, .193,3 968,6 983,9 801,6 733,9 2001 2002 2003 2004 2005 Q3 2006 ■ Austria ■ CEE ■ WE
- n CAGR: +22,1% p.a.
- n 1-9/2006 (compared to 1-9/2005)
  - n Total growth: +4.5%; CEE: +18%; A: +3%
  - n CEE share: 19.8%
  - n WE share: 18.2%



# **UNIQA Group Premiums**

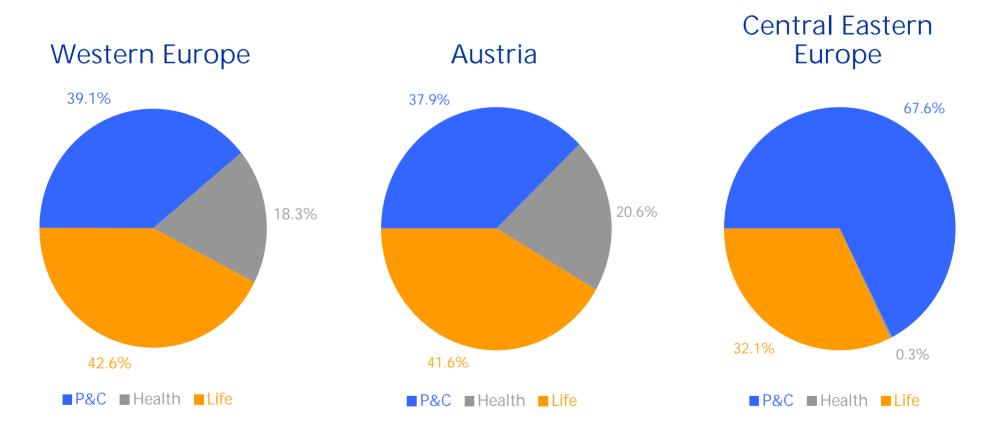
- n CAGR: +15,2% p.a.
- n 1-9/2006 (compared to 1-9/2005)
  - n Total growth: +13.2%; CEE: +66%; WE: +52%
  - n CEE share: 10%; WE share: 20%
  - Boost of premiums in WE due to booming business in Italy
  - n Austria:
    - n reduction of single premium business
    - n high expirations in bank sales
    - n Good growth in "Zukunftsvorsorge". UNIQA is market leader with a market share >30% (262,000 contracts sold)
- n CAGR: +6,1% p.a.
- n 1-9/2006 (compared to 1-9/2005)
  - n Total growth: +6.8%; A: +2.1%; Intl: +30%
  - n International share: 20%
  - n 50% market share in Austria
  - n Health insurance in CEE is still at the beginning







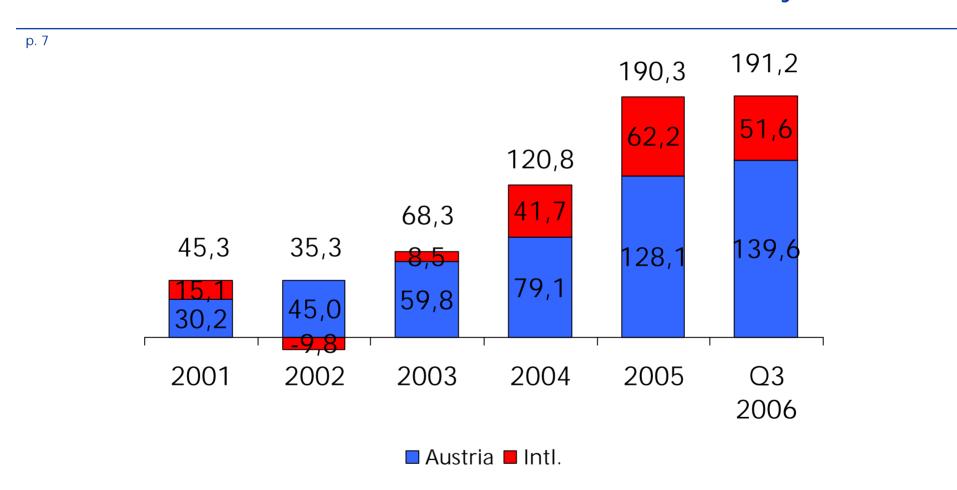
# Premium Split – P&C, Life, Health



- n Life business in CEE: increase from 24.6% in 2005 to 32.1% in Q3 2006
- n Western Europe: life share increased to 42.6% due to booming business in Italy



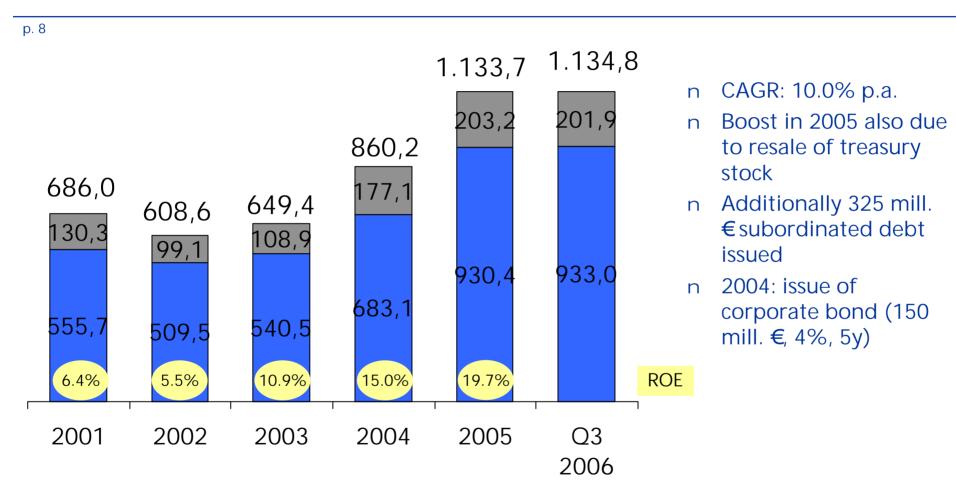
# Profit on Ordinary Activities



n International share of profit Q3 2006: 27,0%



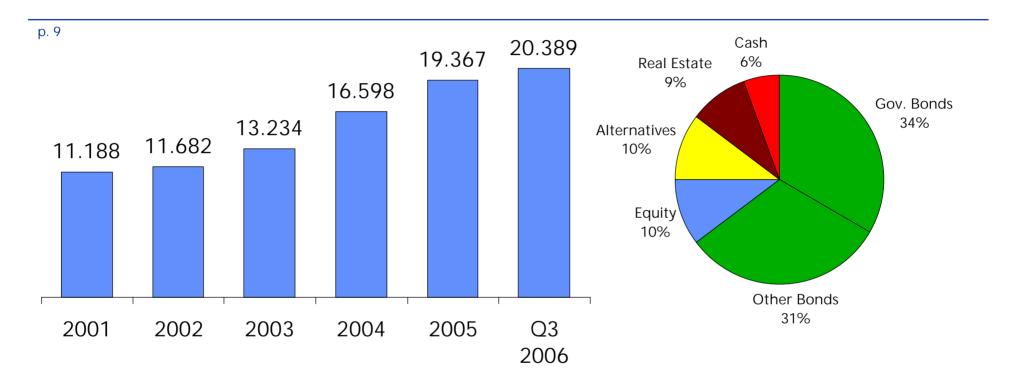
# Development of Group Equity



■ Shareholders' Equity
■ Minority Interests



# Assets under Management



- n Around 65% bond portfolio 50% government bonds, 50% corporate bonds and high yields, others
- n around 10% equity portion



# Highlights First Nine Months 2006

p. 10

### n GROWTH

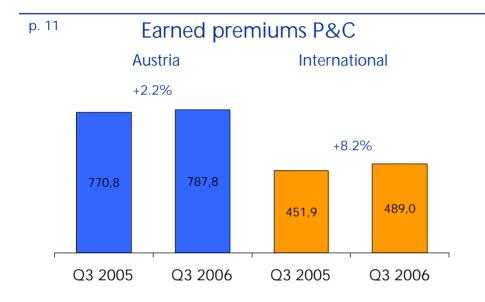
- n GWP increased by 8.3% to 3,806.0 mill. €
- n GEP rose by 8.4% to 3,401.0 mill. €
- n GEP in CEE climbed by 31.5% to 443.0 mill. €
- n International share of earned premiums in Q3 2006 reached 31.3%

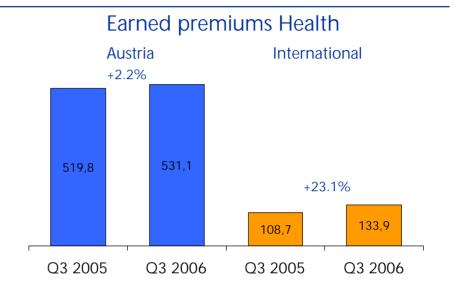
### n PROFIT

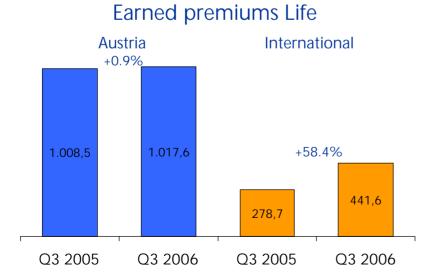
- n Profit before tax climbed by 21.2% to 191.2 mill. €
- n Net Profit after minorities increased by 24.5% to 124.7 mill. €; EPS after nine months amounted to 1.04 €
- n International share of profit was 27.0%

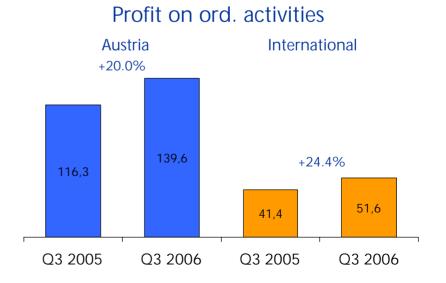


# Highlights First Nine Months 2006



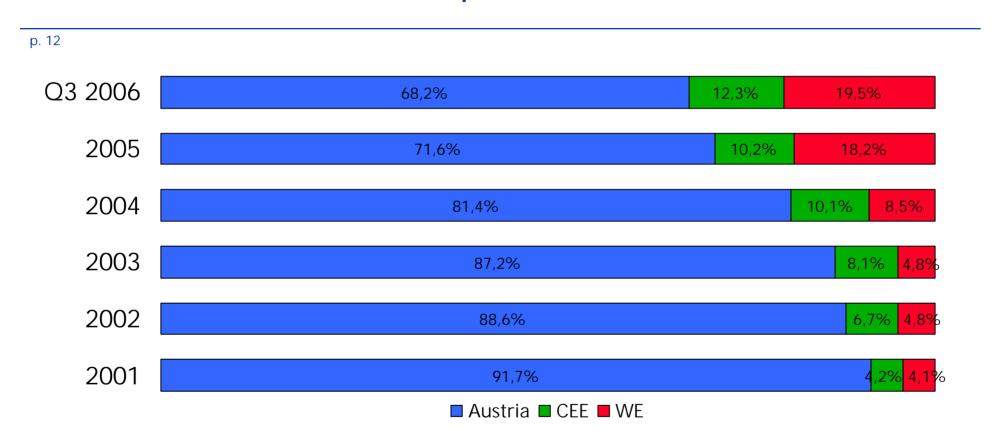








# Development of International Business



- n International share of business Q3 2006: 31.8% (Q3 2005: 27.5%)
- n CEE share rose from 10.2% in Q3 2005 to 12.3% in 2006



# Group European Embedded Value (GEV) Introduction & Methodology

p. 13

- n European Embedded Value (EEV) using bottom-up, market consistent methodology compliant with CFO Forum Principles for main Life and Health businesses in Austria
- Adjusted net asset value (ANAV) for P&C businesses and Life and Health businesses excluded from scope of EEV on the basis of adjusted IFRS equity
- Independent review of methodology, assumptions and calculations for EEV and calculations for GEV by B&W Deloitte

#### n EEV defined as:

- n ANAV
- n plus value of in-force (VIF)
- n less time value of options and guarantees (FOG)
- n less cost of capital and cost of non-market risks (CoCNMR)

#### n GEV defined as:

- n ANAV for P&C and Life and Health businesses excluded from scope of EEV calculations
- n plus EEV



# Group European Embedded Value (GEV) Results before Minority Interests

mill. €	Life & Health		Property & Casualty		Total		Change
	2005	2004	2005	2004	2005	2004	
ANAV	687.6	630.6	1,006.6	755.6	1,694.2	1,386.2	22.2%
VIF	875.9	897.2	n/a	n/a	875.9	897.2	-2.4%
FOG	-51.1	-8.7	n/a	n/a	-51.1	-8.7	487.4%
CoCNMR	-108.4	-101.7	n/a	n/a	-108.4	-101.7	6.6%
EEV	1,404.0	1,417.4	n/a	n/a	n/a	n/a	-1.0%
GEV	n/a	n/a	n/a	n/a	2,410.5	2,173.0	10.9%

- n Small reduction in EEV mainly due to increase in value of FOG caused by lower interest rates and higher interest rate volatility
- The new Austrian regulations regarding the minimum profit allocation to life insurance contracts (which are expected to enter into effect as of 1 January 2007) have already been completely taken into account
- n The EEV does not include the international life- and health insurance business (this business is intended to be included in the EEV 2006)
- n 11% increase in GEV due mainly to increase in unrealised gains for the P&C and Health businesses, and the sale of UNIOA shares
- n ANAV includes additional value due to non-quoted equity holdings
- n The GEV includes minority interests in the amount of 515 mill. €, which result largely from the direct participation of the Austria Versicherungsverein Stiftung and Collegialität VaG (Mutuals) in UNIQA Personenversicherung AG as well as from various minority shareholdings



# Group European Embedded Value (GEV) Value of Life and Health New Business

p. 15

Mill. € before Minority Interests	Life & Health
New Business Value (NBV)	53.6
Annual Premium Equivalent (APE)	268.1
APE-Ratio	20.0%

n Exceptionally high volumes of new business in FinanceLife due to booming sales of the state-aided pension plans "Zukunftsvorsorge"



# Profit Improvement Programme 2007 – 2010 Basic Considerations

p. 16

- n Potential for optimisation at an individual level has been largely utilised ...
- n ... but there is still potential for optimisation within the value-added chains



n New potential for improvement has to be found by innovative and creative efforts which concentrate on intra-company outsourcing within the UNIQA Group



# Profit Improvement Programme 2007 – 2010 Source of Funds / Use of Funds

p. 17

### n Austria

200 mill. €

### Source of funds

- n Material costs, personnel costs, commissions 120 mill. €
- n Underwriting, claims management, finances 80 mill. €

### Use of funds

- n Expansion of sales, IT, brand awareness, infrastructure 40 mill. €
- n Profit potential 160 mill. €

### n International

80 mill. €

#### Source of funds

n Material costs, personnel costs,commissions, underwriting, claimsmanagement 80 mill. €

### Use of funds

- n Expansion of sales, IT, brand awareness, infrastructure 40 mill. €
- n Profit potential

40 mill. €

# Ú Total profit potential of 200 mill. €



# Profit Improvement Programme 2007 - 2010

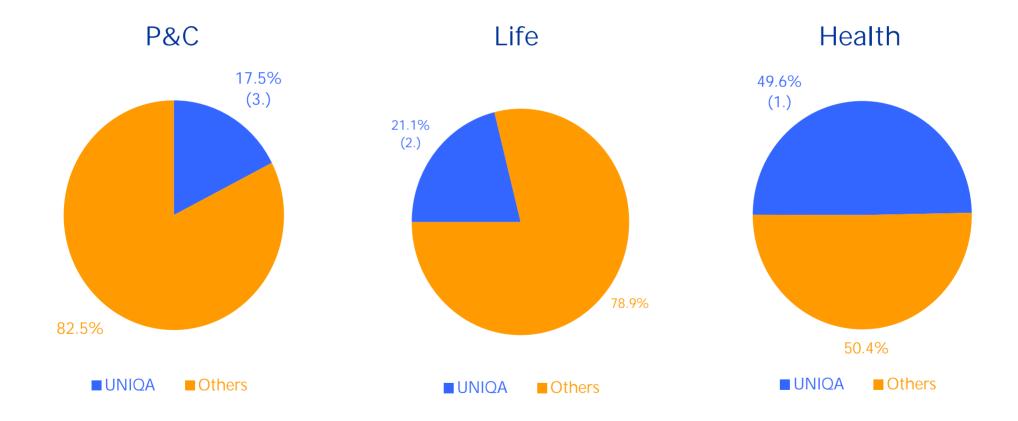
p. 18

# Continuous improvement of group profit on ordinary activities by 200 mill. € to 430 mill. € until 2010



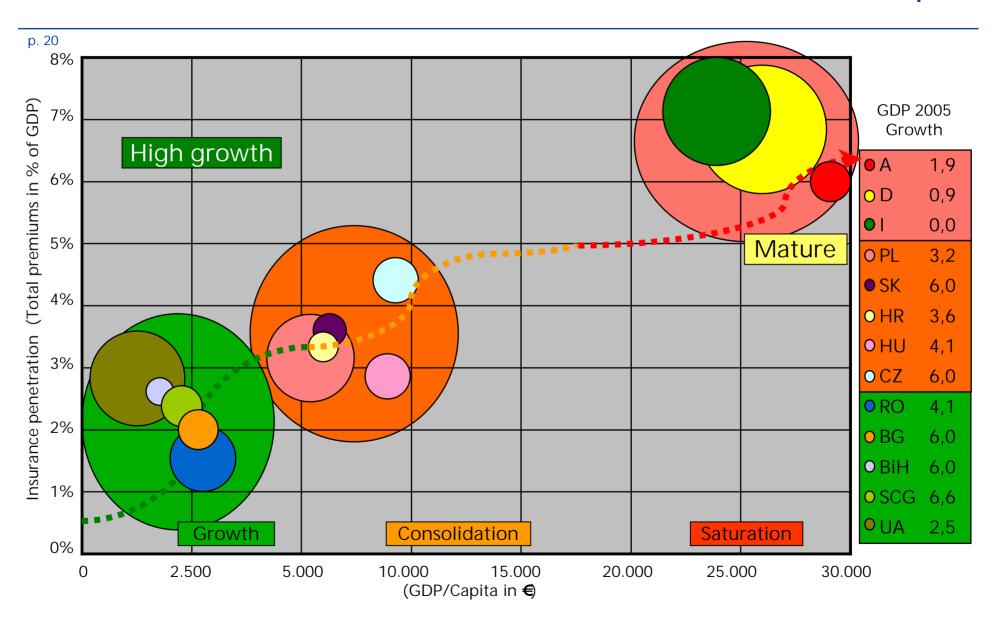


# Market Shares Austria – P&C, Life, Health



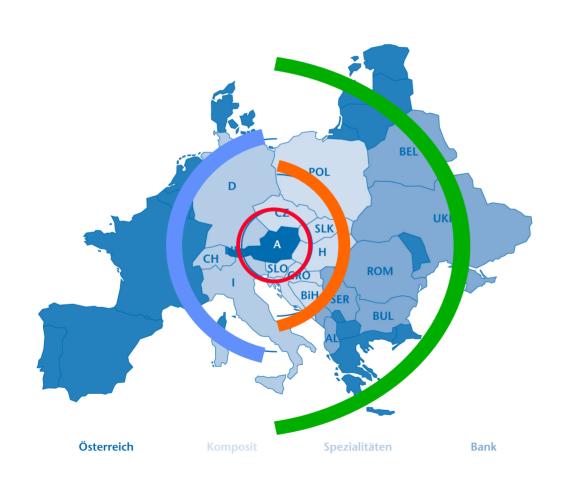


# Growth Path of Insurance Markets in Europe





# Strategy of Concentrical Circles



- 8 Austria
- 8 Composite
- 8 Banc-Assurance
- 8 Specialties





- n Tightening competition in P&C business. Life insurance remains the growth driver
- n Secure market leadership through qualitative growth
  - n >Profitability before above-average growth<
- n Change from product-oriented view to customeroriented view & improvement of organisational structure to optimise international synergies



# Composite / Specialities and Niches

p. 23

### n Composite Markets

- n Take advantage of fast growing markets as composite insurer
- n Strengthen market position in Poland, Czechia, Slovakia, Hungary and Croatia, primarily in the life insurance sector
- n Commitment of EBRD framework agreement amounting to 70 mill. €, of which 46 mill. € are already invested
  - EBRD is already invested in Croatia (20%), Czechia (17%), Poland (30%) and Hungary (15%)

### n Specialities and Niches

- n >Niche< strategy focussed on regional customer groups with a strong focus on special products
- n Strong focus on profitability of operations





p. 24

# n Take advantage of fast growing retail banking markets in Eastern Europe



### n > Preferred Partnership <

- Successful and established co-operation between UNIQA and Raiffeisen in CEE
- Successful co-operations yet established in Poland, Czechia, Slovakia, Hungary, Croatia, Slovenia, Bosnia and Herzegovina and Romania and Bulgaria
- n Co-operations starting in new markets Ukraine and Serbia



## International Banc-Assurance





# Status Expansion

p. 26

### n Romania

- n Acquisition of 27% of ASTRA in June 2005
- n Earn out model: UNIQA will become majority shareholder in 2007 (66%)
- n Premium volume of 50 mill. €
- n Market share: 4.3% (9<sup>th</sup>)

### n Bulgaria

- n Acquisition of 20% of Vitosha in July 2005
- n Earn out model: UNIQA will become majority shareholder in 2007 (51%; 2009: 75%)
- n Fully consolidated as of Q1 2006
- n Premium volume of 32 mill. €
- n Market share: 7.0% (6<sup>th</sup>)



# Status Expansion

p. 27

### n Serbia

- n Acquisition of 80% of Zepter Osiguranje in March 2006
- n Framework agreement for the acquisition of further shares
- n Number 1 life insurer with a market share of 35%
- n Cooperation with preferred partner Raiffeisen Bank Serbia
- n Premium volume of 17 mill. €
- n Market share: 4% (5th)

### n Ukraine

- n Acquisition of 35% of Credo-Classic in April 2006
- n Earn out model: UNIQA will become majority shareholder in 2008 (51%; 2009: 76%)
- n Premium volume of 28 mill. €
- n UNIQA launches life insurance business via the jointly founded UNIQA LIFE
- High development potential through the preferred partner Raiffeisen Bank
   Aval (leading retail bank in the Ukraine with 1,342 branches and more than 3 million customers)

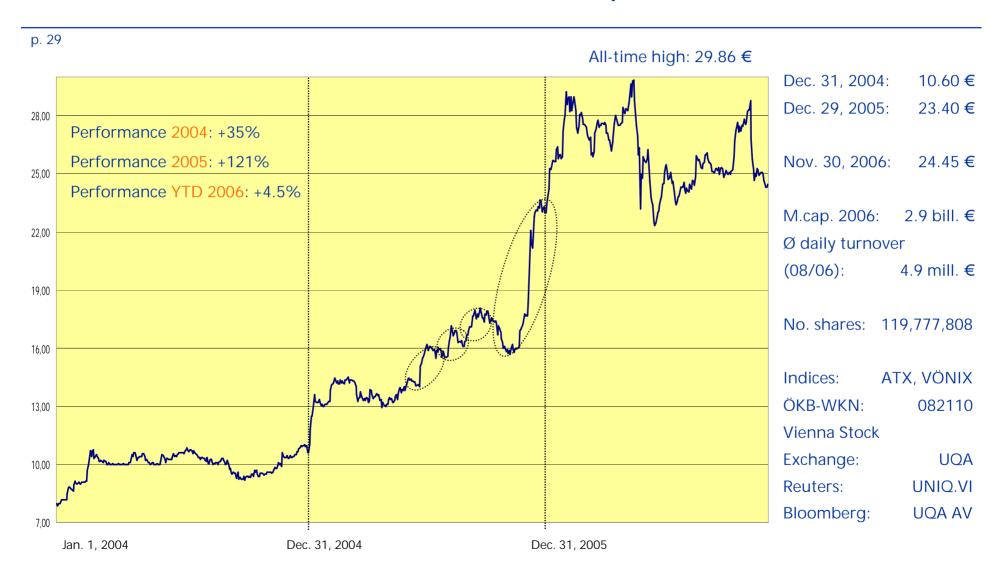


### Outlook

- n The goal of increasing the profit on ordinary activities 2006 by 20% to 230 mill. € remains on track
- n Profit Improvement Programme 2007 2010 n Profit potential of 200 mill. €
- n In light of the strong growth in the group the supervisory board has given approval to issue subordinated debt with a volume of 250 mill. €



# Development UNIQA Shares





## Financial Calendar 2007

p. 30

n 26 April 2007

n 21 May 2007

n 31 May 2007

n 4 June 2007

n 31 August 2007

n 30 November 2007

Publication of 2006 Group Annual Report

**Annual General Meeting** 

Publication of 1st Quarterly Report

Ex Dividend Day

Publication of 2<sup>nd</sup> Quarterly Report

Publication of 3rd Quarterly Report





### **Investor Relations Contact**

p. 31



UNIQA Versicherungen AG Investor Relations Stefan Glinz

Untere Donaustraße 21, 1029 Vienna

Tel: +43 (1) 211 75 - 3773

Fax: +43 (1) 211 75 - 793773

investor.relations@uniqa.at

www.uniqagroup.com

# Disclaimer

No warranty is made by UNIQA Versicherungen AG as to the accuracy or completeness of the information set out in this presentation. Statements made in this publication regarding our intentions, expectations, beliefs or predictions are forward-looking statements. They are based on information, plans, estimates and projections available to us when we made the publication available publicly and therefore we undertake no obligation to update any of our statements because of new information or future events.



# Thank you for your attention!